## News Release

## ACE AVIATION REPORTS THIRD QUARTER 2008 RESULTS

## THIRD QUARTER OVERVIEW

- EBITDAR of $\$ 346$ million, including EBITDAR of $\$ 355$ million at Air Canada.
- Operating income of $\$ 105$ million.
- Net loss of $\$ 135$ million.
- ACE cash of $\$ 824$ million at September 30, 2008.

MONTRÉAL, November 11, 2008 - ACE Aviation Holdings Inc. (ACE) today reported EBITDAR ${ }^{(1)}$ of $\$ 346$ million for the third quarter of 2008.

Air Canada reported EBITDAR of $\$ 355$ million for the quarter, a decrease of $\$ 206$ million from the third quarter 2007.

ACE recorded operating income of $\$ 105$ million for the quarter. Air Canada reported operating income of $\$ 112$ million for the quarter, a decrease of $\$ 239$ million from the third quarter 2007.

ACE recorded a net loss of $\$ 135$ million for the third quarter of 2008.
The deterioration in operating results was mainly due to unprecedented high fuel prices during the third quarter, combined with the effects of an uncertain global economy on Air Canada's results. Air Canada is the primary remaining aviation interest held by ACE.

In addition, the net loss in the current quarter included Air Canada's mark-to-market losses on financial instruments, consisting primarily of fuel hedge contracts, of $\$ 93$ million and net foreign exchange losses of $\$ 87$ million due to a weaker Canadian dollar versus the US dollar.

ACE's unconsolidated cash amounted to \$824 million at September 30, 2008.
"We continue to actively explore options for our 75 per cent interest in Air Canada to maximize value for our shareholders," said Robert Milton, Chairman, President and Chief Executive Officer, ACE Aviation Holdings Inc.
"We are also actively exploring options for ACE's capital structure, including its convertible preferred shares," concluded Mr. Milton.

## (1) Non-GAAP Measures

EBITDAR is a non-GAAP financial measure commonly used in the airline industry to assess earnings before interest, taxes, depreciation, amortization and aircraft rent. EBITDAR is used to view operating results before aircraft rent and depreciation, amortization and obsolescence as these costs can vary significantly among airlines due to differences in the way airlines finance their aircraft and other assets. EBITDAR is not a recognized measure for financial statement presentation under GAAP and does not have standardized meaning and is therefore not likely to be comparable to similar measures presented by other public companies. Readers should refer to ACE's Third Quarter 2008 Management's Discussion and Analysis (MD\&A) for a reconciliation of EBITDAR to operating income (loss).

For further information on ACE's public disclosure file, including ACE's Annual Information Form, please consult SEDAR at www.sedar.com and EDGAR at www.sec.gov/edgar.shtml

## CAUTION REGARDING FORWARD-LOOKING INFORMATION

Certain statements in this news release may contain forward-looking statements. These forward-looking statements are identified by the use of terms and phrases such as "anticipate", "believe", "could", "estimate", "expect", "intend", "may", "plan", "predict", "project", "will", "would", and similar terms and phrases, including references to assumptions. Such statements may involve but are not limited to comments with respect to strategies, expectations, planned operations or future actions. Forward-looking statements, by their nature, are based on assumptions and are subject to important risks and uncertainties. Any forecasts or forward-looking predictions or statements cannot be relied upon due to, amongst other things, changing external events and general uncertainties of the business. Such statements involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements to differ materially from those expressed in the forward-looking statements. Results indicated in forward-looking statements may differ materially from actual results for a number of reasons, including without limitation, energy prices, general industry, market and economic conditions, war, terrorist acts, changes in demand due to the seasonal nature of the business, the ability to reduce operating costs and employee counts, employee relations, labour negotiations or disputes, pension issues, currency exchange and interest rates, changes in laws, adverse regulatory developments or proceedings, pending and future litigation and actions by third parties as well as the factors identified throughout ACE's filings with securities regulators in Canada and the United States and, in particular, those identified in the Risk Factors section of ACE's 2007 MD\&A dated February 7, 2008 and in section 11 of ACE's Third Quarter 2008 MD\&A dated November 11, 2008. The forward-looking statements contained herein represent ACE's expectations as of the date they are made and are subject to change after such date. However, ACE disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as required under applicable securities regulations.

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Consolidated Statement of Operations

| Unaudited <br> (Canadian dollars in millions except per share figures) | Three Months Ended September 30 |  |  |  | Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007* |  | 2008 |  | 2007* |  |
| Operating revenues |  |  |  |  |  |  |  |  |
| Passenger | \$ | 2,766 | \$ | 2,660 | \$ | 7,531 | \$ | 7,148 |
| Cargo |  | 139 |  | 132 |  | 402 |  | 407 |
| Other |  | 170 |  | 230 |  | 651 |  | 751 |
|  |  | 3,075 |  | 3,022 |  | 8,584 |  | 8,306 |
| Operating expenses |  |  |  |  |  |  |  |  |
| Wages, salaries and benefits |  | 479 |  | 558 |  | 1,462 |  | 1,882 |
| Aircraft fuel |  | 1,064 |  | 716 |  | 2,627 |  | 1,938 |
| Aircraft rent |  | 67 |  | 66 |  | 199 |  | 261 |
| Airport and navigation fees |  | 275 |  | 284 |  | 771 |  | 783 |
| Aircraft maintenance |  | 127 |  | 85 |  | 502 |  | 348 |
| Communications and information technology |  | 69 |  | 71 |  | 214 |  | 216 |
| Food, beverages and supplies |  | 86 |  | 88 |  | 244 |  | 252 |
| Depreciation, amortization and obsolescence |  | 174 |  | 147 |  | 514 |  | 442 |
| Commissions |  | 54 |  | 54 |  | 154 |  | 164 |
| Capacity purchase with Jazz |  | 243 |  | 234 |  | 711 |  | 310 |
| Special charge for labour restructuring |  | - |  | - |  | - |  | 15 |
| Other |  | 332 |  | 379 |  | 1,110 |  | 1,288 |
|  |  | 2,970 |  | 2,682 |  | 8,508 |  | 7,899 |
| Operating income before under-noted item |  | 105 |  | 340 |  | 76 |  | 407 |
| Provision for cargo investigations |  | - |  | - |  | (125) |  | - |
| Operating income (loss) |  | 105 |  | 340 |  | (49) |  | 407 |
| Non-operating income (expense) |  |  |  |  |  |  |  |  |
| Interest income |  | 19 |  | 25 |  | 67 |  | 86 |
| Interest expense |  | (87) |  | (96) |  | (270) |  | (315) |
| Interest capitalized |  | 6 |  | 24 |  | 31 |  | 88 |
| Gain on assets |  | - |  | 2 |  | 961 |  | 27 |
| Gain (loss) on financial instruments recorded at fair value |  | (93) |  | (2) |  | 60 |  | 26 |
| Equity and other investment income (loss) |  | (19) |  | 27 |  | (2) |  | 54 |
| Other |  | (1) |  | (7) |  | (2) |  | (8) |
|  |  | (175) |  | (27) |  | 845 |  | (42) |
| Income (loss) before the following items |  | (70) |  | 313 |  | 796 |  | 365 |
| Non-controlling interest |  | 30 |  | (69) |  | 62 |  | (148) |
| Foreign exchange gain (loss) |  | (87) |  | 104 |  | (128) |  | 295 |
| Provision for income taxes |  |  |  |  |  |  |  |  |
| Current |  | (1) |  | (10) |  | (2) |  | (16) |
| Future |  | (7) |  | (114) |  | (215) |  | (226) |
| Income (Loss) for the period | \$ | (135) | \$ | 224 | \$ | 513 | \$ | 270 |
| Income (Loss) per share |  |  |  |  |  |  |  |  |
| Diluted | \$ | (3.86) | \$ | 1.84 | \$ | 7.43 | \$ | 2.48 |

*Effective March 14, 2007, May 24, 2007, and October 16, 2007, the results and financial position of Aeroplan, Jazz and ACTS, respectively, are not consolidated with ACE. The notes are an integral part of the interim consolidated financial statements and are available on SEDAR at www.sedar.com and EDGAR at www.sec.gov/edgar.shtml.

Consolidated Statement of Financial Position

| Unaudited (Canadian dollars in millions) | $\begin{gathered} \text { September } 30 \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December } 31 \\ 2007 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current |  |  |  |  |
| Cash and cash equivalents | \$ | 1,321 | \$ | 2,300 |
| Short-term investments |  | 617 |  | 839 |
|  |  | 1,938 |  | 3,139 |
| Restricted cash |  | 82 |  | 124 |
| Accounts receivable |  | 986 |  | 793 |
| Aircraft fuel inventory |  | 94 |  | 98 |
| Fuel derivatives |  | 12 |  | 68 |
| Prepaid expenses and other current assets |  | 134 |  | 182 |
| Future income taxes |  | - |  | 200 |
|  |  | 3,246 |  | 4,604 |
| Property and equipment |  | 7,463 |  | 7,925 |
| Intangible assets |  | 669 |  | 647 |
| Deposits and other assets |  | 548 |  | 578 |
|  | \$ | 11,926 | \$ | 13,754 |
| LIABILITIES |  |  |  |  |
| Current |  |  |  |  |
| Accounts payable and accrued liabilities | \$ | 1,391 | \$ | 1,249 |
| Advance ticket sales |  | 1,452 |  | 1,300 |
| Current portion of long-term debt and capital leases |  | 408 |  | 686 |
|  |  | 3,251 |  | 3,235 |
| Long-term debt and capital leases |  | 4,245 |  | 4,006 |
| Convertible preferred shares |  | 200 |  | 182 |
| Future income taxes |  | 50 |  | 50 |
| Pension and other benefit liabilities |  | 1,460 |  | 1,824 |
| Other long-term liabilities |  | 367 |  | 483 |
|  |  | 9,573 |  | 9,780 |
| Non-controlling interest |  | 695 |  | 757 |
| SHAREHOLDERS' EQUITY |  |  |  |  |
| Share capital and other equity |  | 307 |  | 450 |
| Contributed surplus |  | 164 |  | 504 |
| Retained earnings |  | 1,233 |  | 2,209 |
| Accumulated other comprehensive income (loss) |  | (46) |  | 54 |
|  |  | 1,658 |  | 3,217 |
|  | \$ | 11,926 | \$ | 13,754 |

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## ACE AVIATION

## Consolidated Statement of Changes in Shareholders' Equity

| Unaudited <br> (Canadian dollars in millions) | Nine Months Ended September 30 2008 | Year <br> Ended <br> December 31 2007* | Nine Months Ended September 30 2007* |
| :---: | :---: | :---: | :---: |
| Share capital |  |  |  |
| Common shares, beginning of period | \$ 243 | \$ 533 | \$ 533 |
| Repurchase and cancellation of common shares | (180) | - |  |
| Distributions of Aeroplan units |  | (306) | (354) |
| Distributions of Jazz units |  | (70) | (72) |
| Issue of shares through stock options exercised | 37 | 86 | 22 |
| Total share capital | 100 | 243 | 129 |
| Other equity |  |  |  |
| Convertible preferred shares | 117 | 117 | 117 |
| Convertible senior notes | 90 | 90 | 92 |
| Total share capital and other equity | 307 | 450 | 338 |
| Contributed surplus |  |  |  |
| Balance, beginning of period | 504 | 25 | 25 |
| Repurchase and cancellation of common shares | (329) | - |  |
| Fair value of stock options recognized as |  |  |  |
| compensation expense | (4) | 25 | 12 |
| Fair value of exercised stock options to share capital | (7) | (29) |  |
| Aeroplan negative investment |  | 483 | 483 |
| Total contributed surplus | 164 | 504 | 520 |
| Retained earnings |  |  |  |
| Balance, beginning of period | 2,209 | 810 | 810 |
| Repurchase and cancellation of common shares | $(1,489)$ | - | - |
| Cumulative effect of adopting new accounting policies |  | 5 | 5 |
| Repair schemes and Non-compete agreement |  | (4) |  |
|  | 720 | 811 | 815 |
| Net income for the period | 513 | 1,398 | 270 |
| Total retained earnings | 1,233 | 2,209 | 1,085 |
| Accumulated other comprehensive income (loss) |  |  |  |
| Balance, beginning of period | 54 | - |  |
| Cumulative effect of adopting new accounting policies | - | (7) | (7) |
| Other comprehensive income (loss) | (100) | 61 | ) |
| Total accumulated other comprehensive income (loss) | (46) | 54 | (5) |
| Total retained earnings and accumulated other comprehensive income | 1,187 | 2,263 | 1,083 |
| Total shareholders' equity | \$ 1,658 | \$ 3,217 | \$ 1,938 |

*Effective March 14, 2007, May 24, 2007, and October 16, 2007, the results and financial position of Aeroplan, Jazz and ACTS, respectively, are not consolidated with ACE. The notes are an integral part of the interim consolidated financial statements and are available on SEDAR at www.sedar.com and EDGAR at www.sec.gov/edgar.shtml.

## ACE AVIATION

## Consolidated Statement of Comprehensive Income

| Unaudited <br> (Canadian dollars in millions) | Three Months Ended September 30 |  |  | Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2007* |  | 2008 |  | 2007* |  |
| Comprehensive income <br> Net income (loss) for the period Other comprehensive income (loss), net of taxes: <br> Net change in unrealized loss on US Airways securities Reclassification of realized gains on US Airways securities to income <br> Net change in unrealized gain on Jazz Air Income Fund Reclassification of net realized gains on Jazz Air Income Fund to income Net change in unrealized gain on Aeroplan Income Fund Reclassification of net realized gains on Aeroplan Income Fund to income Net (loss) gains on fuel derivatives under hedge accounting Reclassification of net realized (gains) losses on fuel derivatives to income Unrealized loss on translation of self-sustaining operation (net of nil tax) |  |  |  |  |  |  |  |
|  | \$ (135) | \$ | 224 | \$ | 513 | \$ | 270 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | (8) |
|  |  |  | (4) |  | - |  | (11) |
|  | - |  |  |  | 65 |  | - |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  | (65) |  | - |
|  | - |  |  |  | 331 |  | - |
|  | - |  |  |  |  |  |  |
|  |  |  |  |  | (331) |  | 25 |
|  | (244) |  | 11 |  | 29 |  | 25 |
|  | (44) |  | (3) |  | (129) |  | 7 |
|  |  |  | (4) |  | - |  | (11) |
|  | (288) |  | - |  | (100) |  | 2 |
| Total comprehensive income (loss) | \$ (423) | \$ | 224 | \$ | 413 | \$ | 272 |

*Effective March 14, 2007, May 24, 2007, and October 16, 2007, the results and financial position of Aeroplan, Jazz and ACTS, respectively, are not consolidated with ACE. The notes are an integral part of the interim consolidated financial statements and are available on SEDAR at www.sedar.com and EDGAR at www.sec.gov/edgar.shtml.

## Consolidated Statement of Cash Flows

| Unaudited <br> (Canadian dollars in millions) | Three Months Ended September 30 |  |  |  | Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007* |  | 2008 |  | 2007* |  |
| Cash flows from (used for) |  |  |  |  |  |  |  |  |
| Operating |  |  |  |  |  |  |  |  |
| Income (loss) for the period | \$ | (135) | \$ | 224 | \$ | 513 | \$ | 270 |
| Adjustments to reconcile to net cash from operations |  |  |  |  |  |  |  |  |
| Depreciation, amortization and obsolescence |  | 174 |  | 147 |  | 514 |  | 442 |
| Gain on disposal of assets |  |  |  | (2) |  | (961) |  | (27) |
| Foreign exchange loss (gain) |  | 102 |  | (139) |  | 103 |  | (326) |
| Future income taxes |  | 7 |  | 114 |  | 215 |  | 226 |
| Excess of employee future benefit funding over expense |  | (150) |  | (32) |  | (232) |  | (170) |
| Provision for cargo investigations |  | - |  |  |  | 125 |  | - |
| Non-controlling interest |  | (30) |  | 69 |  | (62) |  | 139 |
| Financial instruments and other |  | 141 |  | 15 |  | (40) |  | 23 |
| Changes in non-cash working capital balances |  | (374) |  | (273) |  | 6 |  | (7) |
|  |  | (265) |  | 123 |  | 181 |  | 570 |
| Financing |  |  |  |  |  |  |  |  |
| Issue of common shares |  | - |  | 2 |  | 30 |  | 21 |
| Repurchase and cancellation of common shares |  | - |  | - |  | $(1,998)$ |  | - |
| Aircraft related borrowings |  |  |  | 449 |  | 313 |  | 1,093 |
| Distributions paid to non-controlling interest |  | - |  | - |  | - |  | (61) |
| Reduction of long-term debt and capital lease obligations |  | (67) |  | (138) |  | (709) |  | (305) |
| Other |  | - |  | (1) |  |  |  | (2) |
|  |  | (67) |  | 312 |  | $(2,364)$ |  | 746 |
| Investing |  |  |  |  |  |  |  |  |
| Short-term investments |  | 226 |  | 124 |  | 222 |  | (15) |
| Proceeds from sale of Aeroplan units |  | - |  | - |  | 692 |  | - |
| Proceeds from sale of Jazz units |  | - |  | - |  | 182 |  | - |
| Exercise of ACTS Aero put option |  | - |  |  |  | (19) |  | - |
| Proceeds from escrow related to sale of ACTS |  | - |  |  |  | 40 |  | - |
| Proceeds from sale of other assets |  | - |  | 32 |  | 27 |  | 77 |
| Proceeds from sale-leaseback transactions |  | - |  |  |  | 708 |  | - |
| Additions to capital assets |  | (105) |  | (612) |  | (733) |  | $(1,787)$ |
| Deconsolidation of Aeroplan cash |  | - |  | - |  | - |  | (231) |
| Deconsolidation of Jazz cash |  | - |  | - |  |  |  | (138) |
| Acquisition of Aeroman, net of cash |  | - |  | - |  | - |  | (53) |
| Other |  | 51 |  | (42) |  | 85 |  | (45) |
|  |  | 172 |  | (498) |  | 1,204 |  | $(2,192)$ |
| Decrease in cash and cash equivalents |  | (160) |  | (63) |  | (979) |  | (876) |
| Cash and cash equivalents, beginning of period |  | 1,481 |  | 1,041 |  | 2,300 |  | 1,854 |
| Cash and cash equivalents, end of period | \$ | 1,321 | \$ | 978 | \$ | 1,321 | \$ | 978 |
| Cash payments of interest | \$ | 68 | \$ | 59 | \$ | 222 | \$ | 190 |
| Cash (recoveries) payments of income taxes | \$ | (1) | \$ | 3 | \$ | 2 | \$ | 12 |

*Effective March 14, 2007, May 24, 2007, and October 16, 2007, the results and financial position of Aeroplan, Jazz and ACTS, respectively, are not consolidated with ACE. The notes are an integral part of the interim consolidated financial statements and are available on SEDAR at www.sedar.com and EDGAR at www.sec.gov/edgar.shtml.

